Confidential Discussion Materials Prepared for:

Committee of Independent Directors of the Board of Directors of Tribune

January 12, 2007







Process Update





Process Update

Summary of Active Bidders

- Two bidders for whole company remain active
- Each of Chandlers and Foundation pursuing Publishing only transaction
- Carlyle focused on all-cash bid for Broadcasting

Whole Company



Eli Broad / Ron Burkle (Yucaipa)

Publishing Only

- Chandler Trusts plus
 - Evercore
 - Elevation Partners
 - Hellman & Friedman
 - David Geffen (?)
- McCormick Foundation plus
 - Quadrangle
 - Access Industries

Broadcasting Only

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Bidders Who Declined Since December 12th Meeting

BainCapital



Potential Partners for Chandler Trusts and / or McCormick Foundation









Spectrum of Potential Process Outcomes

- Five potential scenarios
- Scenarios 1 and 2 create negotiating leverage for Tribune
- If unacceptable offer for all of Tribune (Scenarios 3-5)
 - SeparateBroadcasting
 - Complete private
 market test of sale of
 B&E
 - Explore increased borrowings / asset sales to return substantial capital to shareholders

			Timing / Complexities of Separation		
	Scenario 1	Scenario 2	Scenario 3	Scenario 4	Scenario 5
Whole Company Proposals	2	1	1	0	0
Value	\$28-\$32	\$28-\$32	<\$28.00		
Publishing Proposal & B&E Spin	Chandlers and Foundation	Chandlers and Foundation	Chandlers and Foundation	Chandlers or Foundation	
Value	>\$32	\$28-\$32	\$30-\$32	\$28-\$30	
B&E Only Proposal			Carlyle	Carlyle	
Value			>10.5x	<10.5x	
	 Further develop whole company proposal (s) Determine maximum value / certainty for whole company transaction 		 and Publish Fully developed only bids 	p Publishing and ppropriate capita	Broadcasting



Overview of Potential Transactions





Overview of Potential Transactions

Separation Transactions

Whole Company Transaction

- Sale to financial sponsor / vanity buyer for cash
 - Apollo / Madison
 Dearborn /
 Providence ("AMP")
 - Broad / Yucaipa
- Whole Company recapitalization
 - Share repurchase
 - Special dividend
 - Asset dispositions

Tax-Efficient Restructuring

- Sale of Publishing
 - "Old & Cold" / sponsor(s)
 - Chandler Trusts
 - McCormick /
 Cantigny
 Foundation
- Spin-off of Broadcasting

Sale in Multiple Steps

- Sale of Publishing
 - Financial sponsor(s)
 - "Old & Cold" shareholder
 - Chandler Trusts
 - McCormick /
 Cantigny
 Foundation
- Sale of B&E
 - Carlyle

Spin / Recapitalization / Asset Dispositions

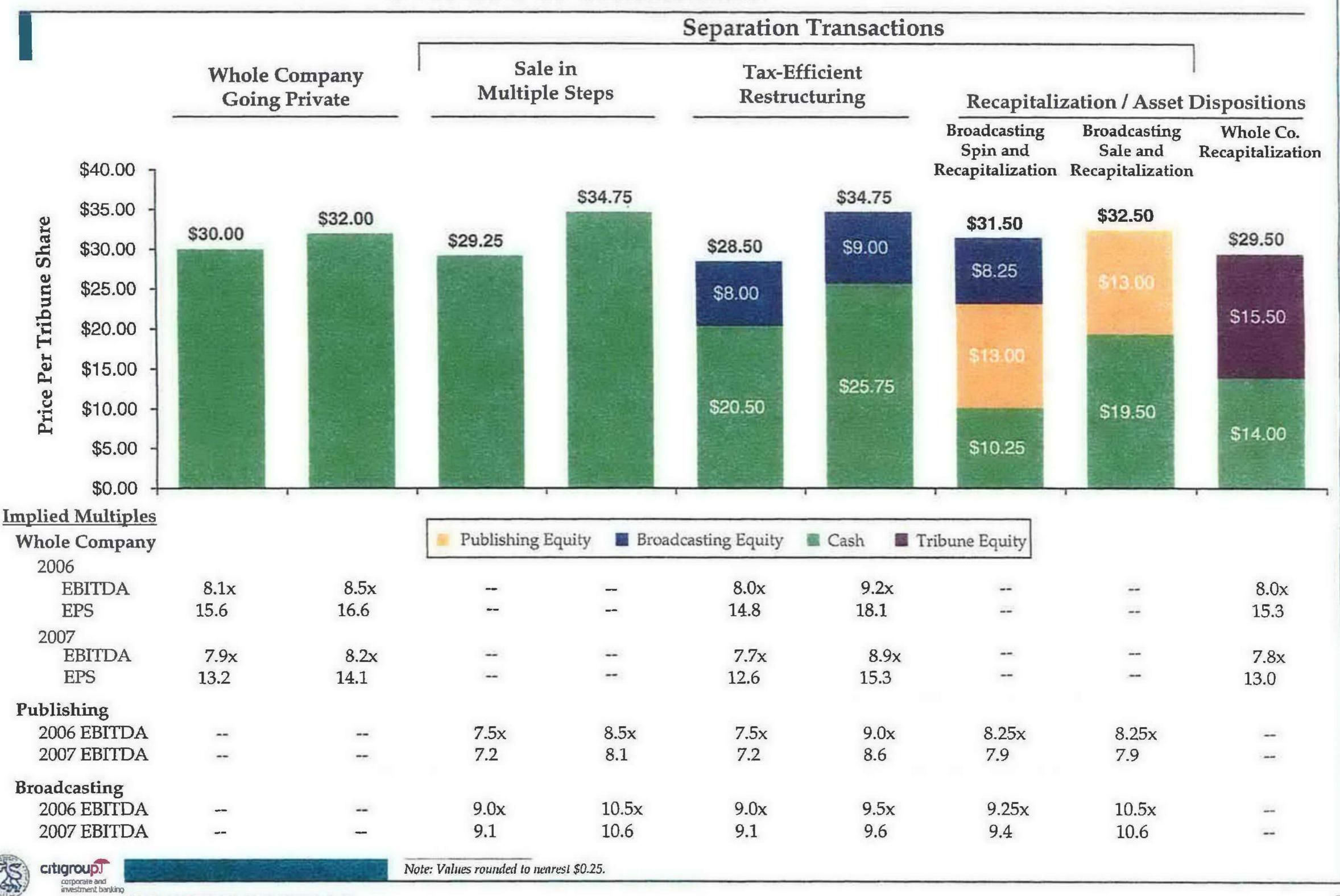
- Leveraged spin-off of Broadcasting
 - Recapitalization of Publishing
- Asset dispositions
 - Broadcasting
 - -All
 - -Superstation
 - -Comcast SportsNet
 - Cubs
 - TVFood



Potential Transactions

	Advantages	Considerations
Whole Company Transaction	 Straightforward transaction Maximizes cash proceeds Timing No corporate tax leakage Relative certainty of consummation / simplicity of execution 	 Ability to obtain desired valuation Potential regulatory uncertainty around cross-ownership
Tax-Efficient Restructuring	 Minimizes tax leakage to improve value to Tribune shareholders Potentially higher values for individual businesses in the future Utilize leverage to increase cash to shareholders Ability to combine different buyers/sources of equity 	 Timing / closing certainty 80% vote requirement Complex transaction
Sale in Multiple Steps	 Allows buyer to transact for each desired entity without overhang of other business Resolves cross-ownership regulatory uncertainty 	 Timing / closing certainty Increased operation risk while restructuring is taking place Net tax leakage from sale of B&E Lack of identifiable purchasers for Publishing
Spin / Recapitalization / Asset Dispositions	 Self-help solution Timing Substantial return of capital to shareholders ~30% of equity value "monetized" in Leveraged Broadcasting spin-off / Publishing recapitalization ~50% of equity value "monetized" in straight recapitalization 	 Exacerbates impact of potential operating shortfalls Recapitalization may need to be accompanied by select asset dispositions Potential impact on remaining business if major market/attractive properties sold No substantial change to shareholder composition

Overview of Transactions



Valuation Perspectives





Tribune Projected 2006 Performance vs. June Expectations More Difficult Publishing Environment

Publishing

- Unanticipated
 decline in Publishing
 Revenue and
 EBITDA versus
 Tribune plan at self tender
 - -\$77mm or 2% of 2006E Revenue
 - \$70mm or 7% of 2006E EBITDA

■ **B**&**E**

- Higher than expected revenues and strict cost controls resulted in higher B&E
 EBITDA than initially anticipated
 - +\$10mm or 1% of 2006E Revenue
 - +\$21mm or 5% of 2006E EBITDA

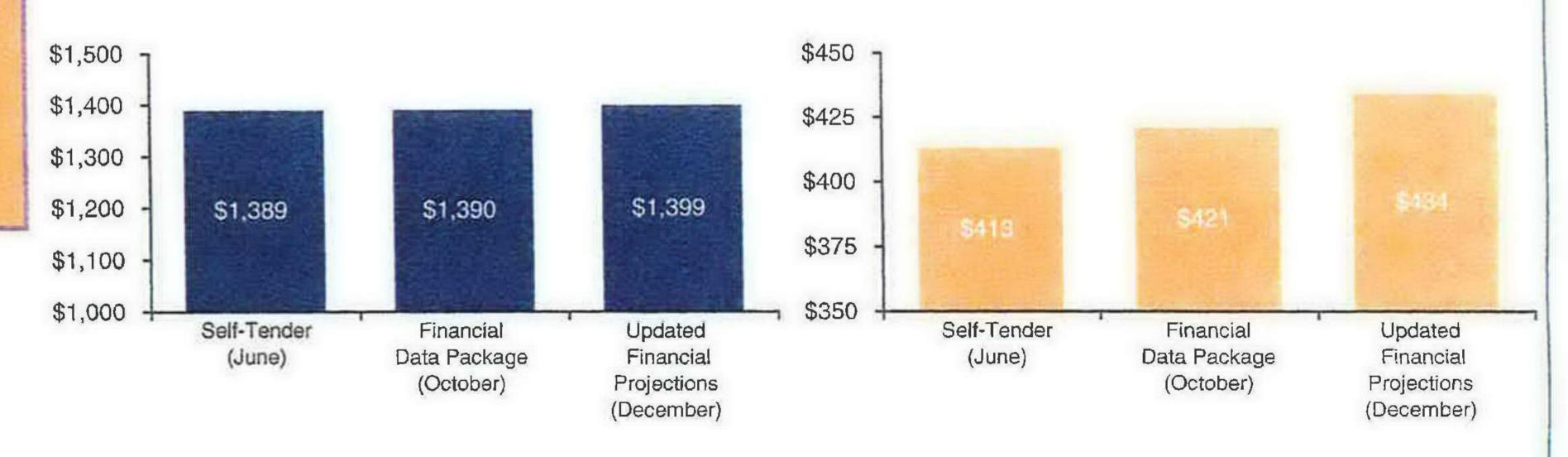
Publishing/Corporate Revenue

Publishing/Corporate EBITDA



B&E Revenue

B&E EBITDA

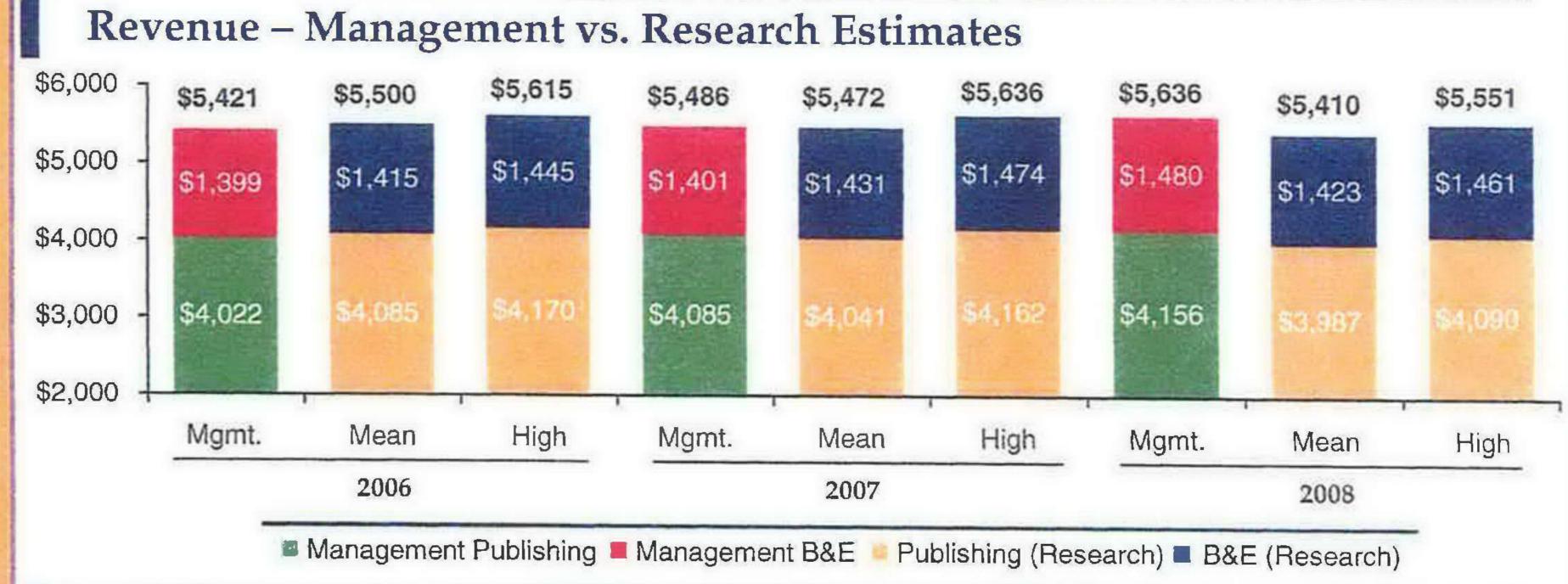




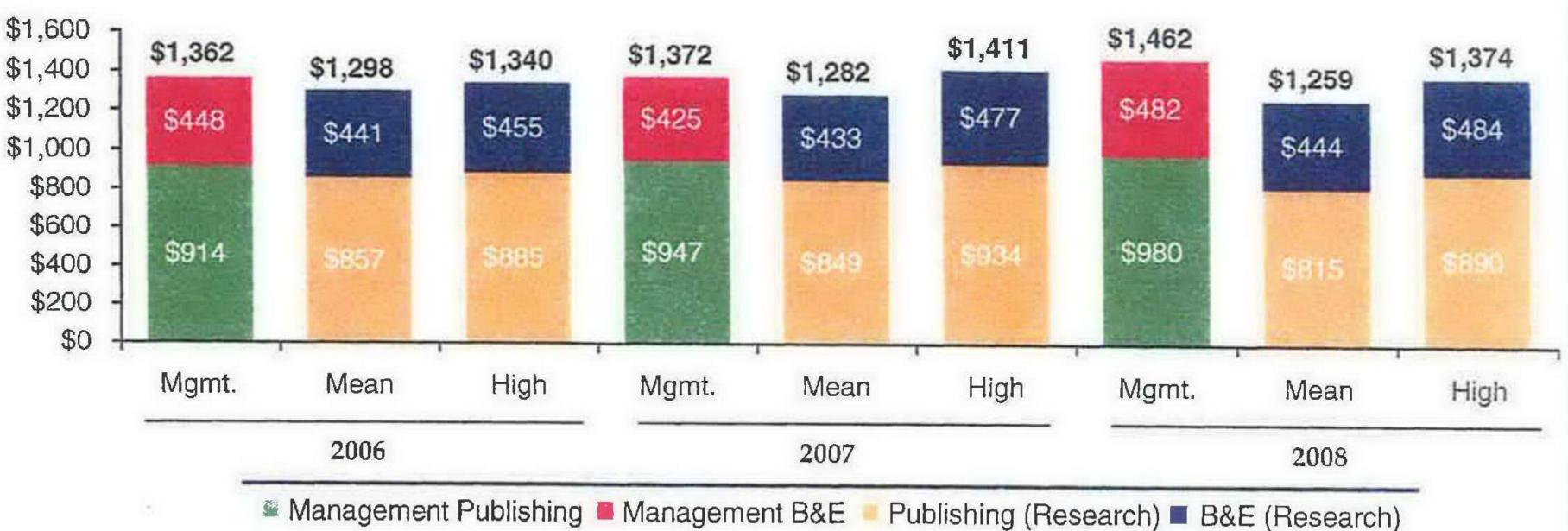
Note: Represents projected 52-week financials. B&E pro forma for divested stations.

Projection Comparison - Management vs. Research

- Current Tribune Management projections generally more aggressive than Wall Street research
 - Above consensus for Revenues and EBITDA through 2008
 - 2008 considerably higher than even most aggressive Wall Street estimate
 - Positive management growth trajectory versus Wall Street projected modest Revenue & EBITDA decline (~2%)
- Majority of differential in Publishing



EBITDA - Management vs. Research Estimates



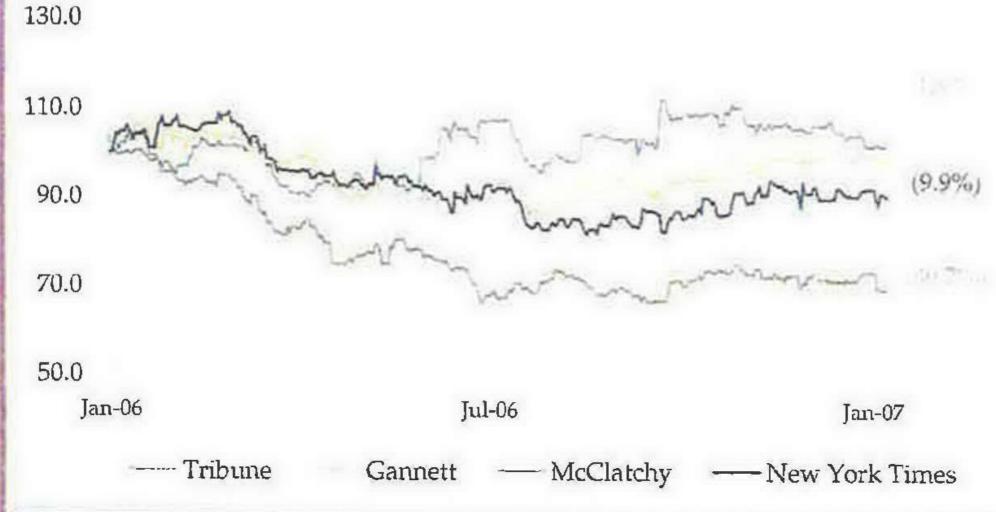


Note: 53-week actual results for 2006. EBITDA for both Management and Research includes stock-based compensation and excludes cash from equity investments.

Analysis of Tribune Unaffected Stock Price

- Difficult 2nd half operating environment affecting newspaper equities
- Strategic and capital structure activity not rewarded by investors
- Current Tribune
 stock price reflects
 ~\$2-\$3 in event
 speculation

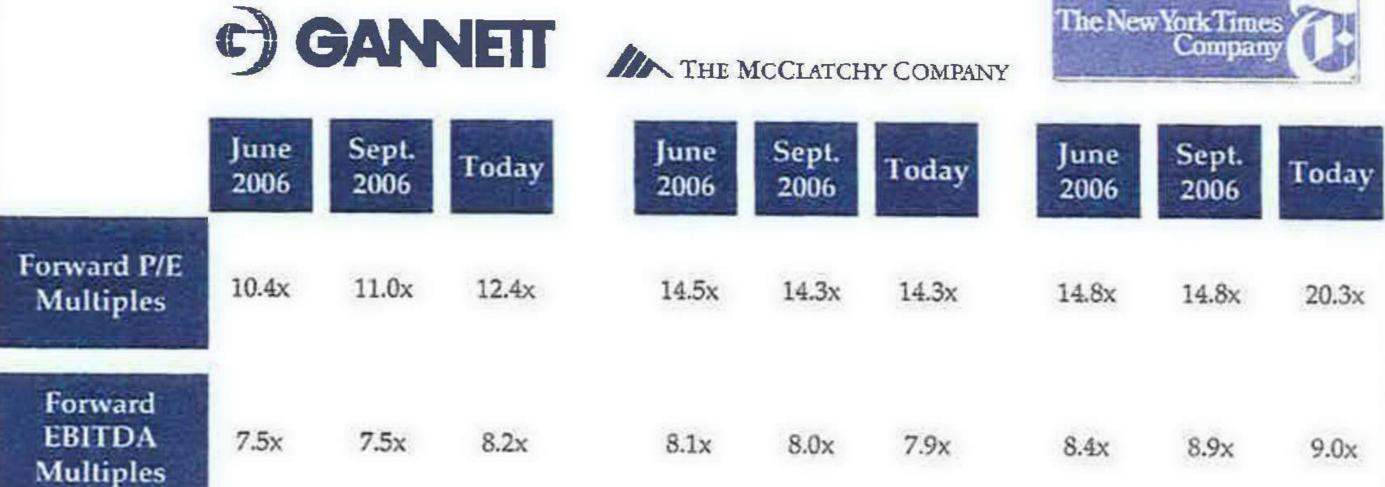
Indexed Stock Price Performance Since January 1, 2006



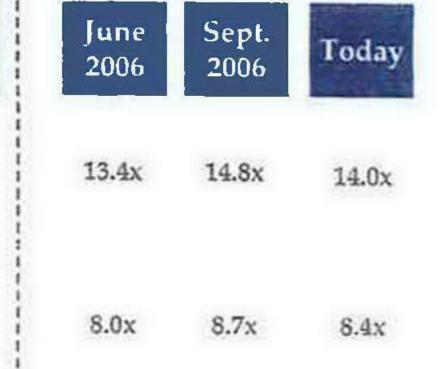
Implied Event Premium

	Stock Price Performance Since		
	Pre- Tender Ann.	Pre- Chandler Dissent	
Gannett	10.5%	11.3%	
McClatchy	(11.4)	(8.4)	
NY Times	(2.5)	(1.0)	
Tribune	10.5	1.7	
Sector Adj. TRB Price	\$27.57	\$30.49	
Sector Adj. TRB Price ex. MNI	29.00	31.86	

Valuation - Then and Now









Valuation Perspectives: Large vs. Small Market Newspapers

- Public and private markets increasingly penalizing large market newspapers
- Public market also rewarding prospect / commitment to substantial return of capital

	Small Markets Plus High Return of Capital		Large Markets		
	Gannett	Gatehouse	McClatchy (Public)	Minneapolis Star Tribune (Private)	Philadelphia Inquirer / News (Private)
EBITDA Multiple	8.2x	15.0x	7.9x	~7.3x	~8.3x
Dividend Yield	2.1%	5.3%	1.8%		
Expected / Announced Return of Capital	Ongoing \$1bn stock buyback; Expectation of more substantial buyback /dividend increase	High Dividend			

4.8x



Debt/

EBITDA

2.4x

7.0x

Public and Private Comparables

Publishing

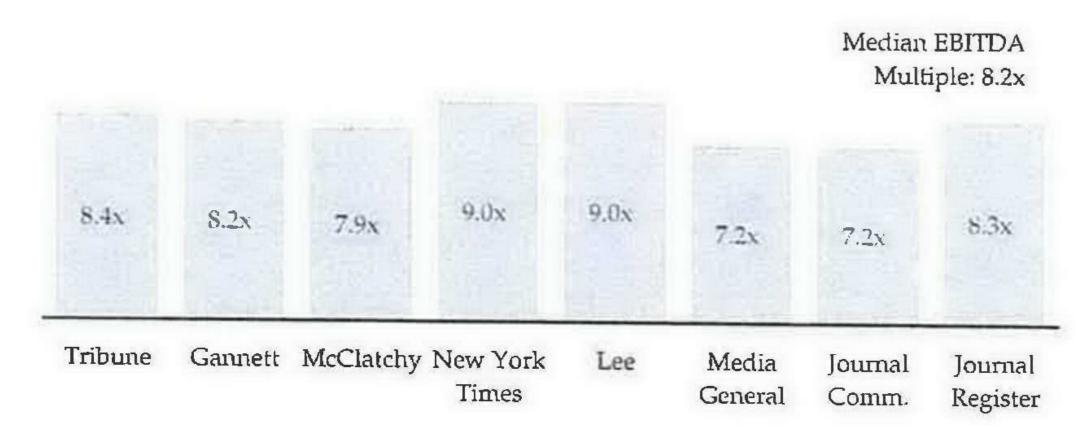
Broadcasting

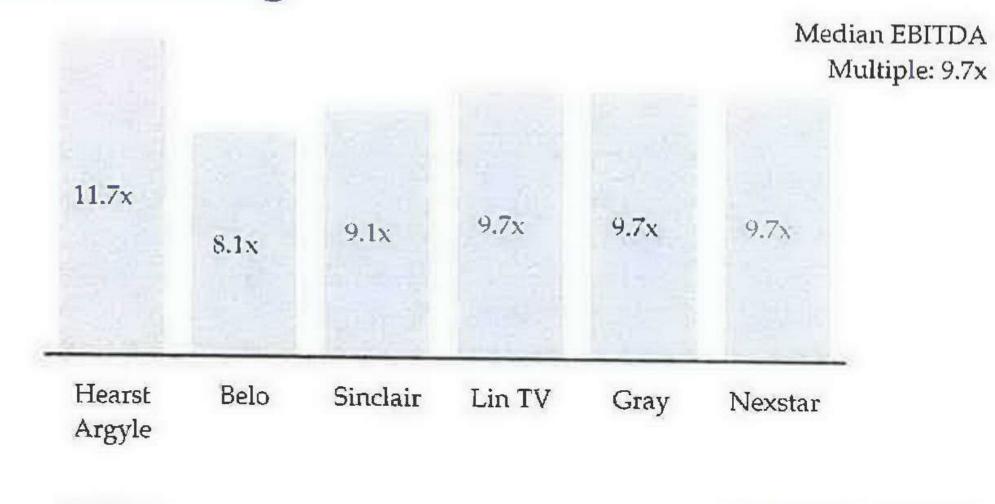


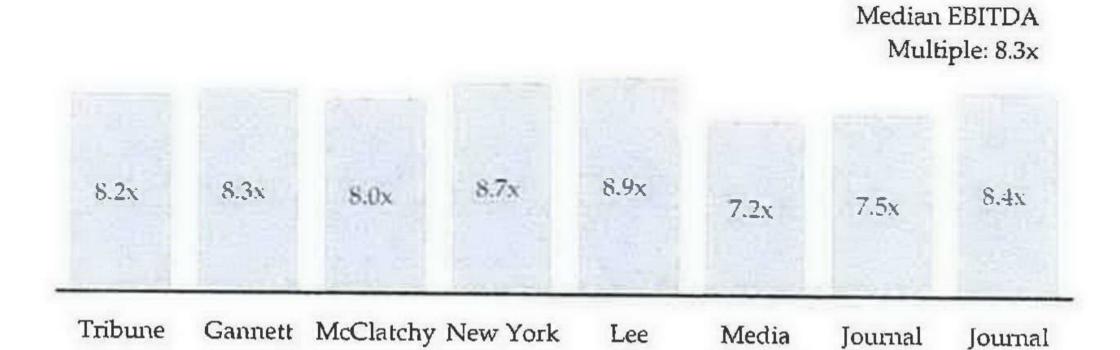
2007 EBITDA

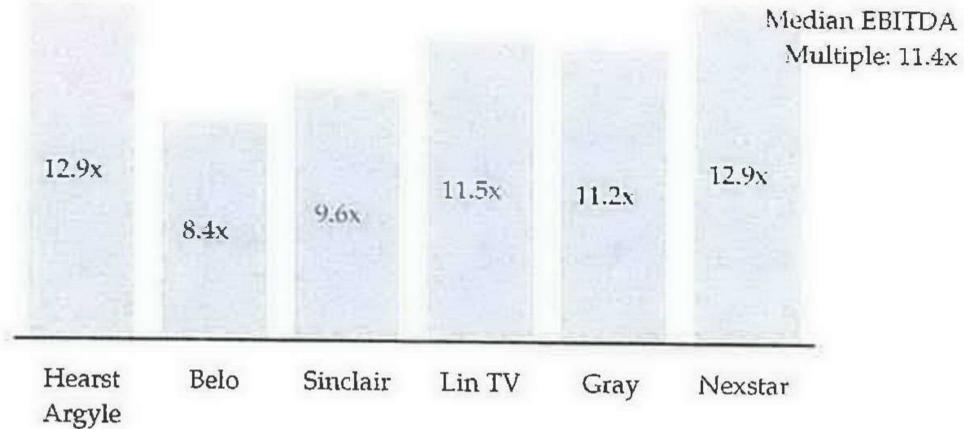
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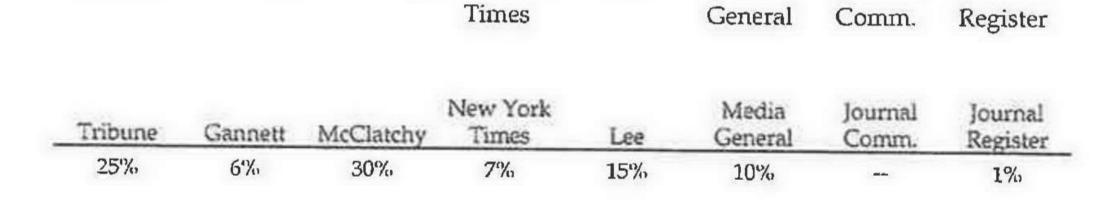
Recent Transactions

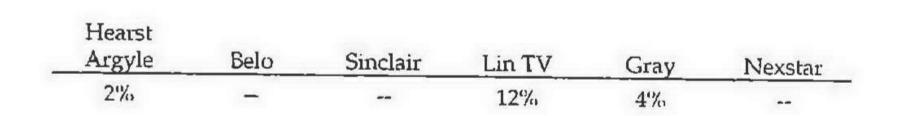












- Avista Capital Partners / Minneapolis Star Tribune (McClatchy):
 ~7.3x EBITDA
- Philadelphia Media Holdings / Philadelphia Inquirer:
 ~8.3x EBITDA

- Oak Hill Capital Partners / New York Times Broadcast Media Group (9 stations)::
- ~10.5x '06 BCF



Note: Tribune multiples based on management estimates; multiples based on consensus research estimates are approximately 8.4x 2006 EBITDA and 8.6x 2007 EBITDA.

Implied Tribune Share Prices — Multiples Valuation

Based on 2006 EBITDA (1)

Implied Stock Price (2)

Assumed Publishing	Assu	med Broadcas	sting Multiple	of:
Multiple	8.0x	8.5x	9.0x	9.5x
7.25x	\$26.75	\$27.57	\$28.40	\$29.22
7.75	28.57	29.39	30.21	31.03
8.25	30.38	31.20	32.02	32.83
8.75	32.18	33.00	33.81	34.62

Off-Balance Sheet Sensitivities

Assumed Publishing	Assumed Broadcasting			ice With Val	
Multiple	Multiple	\$1,250	\$1,500	\$1,893	\$2,000
7.25x	8.00x	\$24.17	\$25.18	\$26.75	\$27.18
7.75	8.25	26.40	27.40	28.98	29.41
8.25	8.50	28.62	29.62	31.20	31.63
8.75	9.00	31.26	32.25	33.81	34.24

Based on 2007 EBITDA (3)

Implied Stock Price (2)

Off-Balance Sheet Sensitivities

Assumed Publishing	Assu	med Broadca	sting Multiple	of:	Assumed Publishing	Assumed Broadcasting			ice With Val	
Multiple	8.0x	8.5x	9.0x	9.5x	Multiple	Multiple	\$1,250	\$1,500	\$1,893	\$2,000
7.25x	\$27.85	\$28.66	\$29.47	\$30.29	7.25x	8.00x	\$25.27	\$26.27	\$27.85	\$28.28
7.75	29.75	30.56	31.37	32.18	7.75	8.25	27.58	28.58	30.15	30.58
8.25	31.64	32.45	33.25	34.06	8.25	8.50	29.88	30.88	32.45	32.87
8.75	33.53	34.33	35.13	35.94	8.75	9.00	32.58	33.57	35.13	35.56

- " Utilizing 2007 versus 2006 Estimates Generates Comparable Values (~\$1 Differential)
- " Utilizing Street Estimates Would Result in ~\$1-\$2 Lower Near-Term Value per Tribune Share



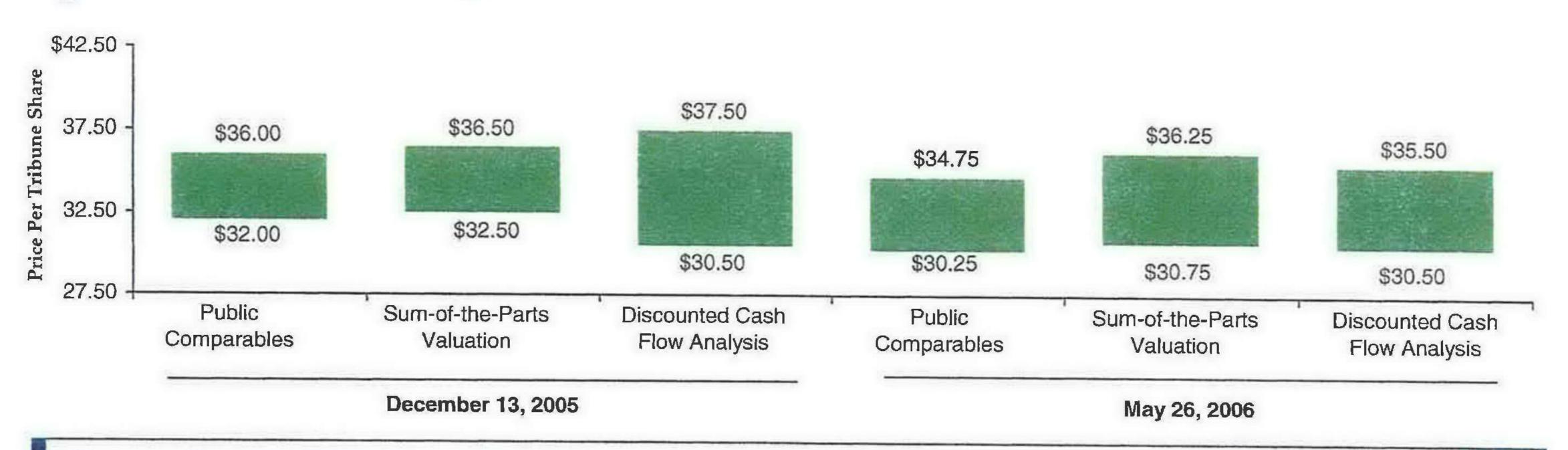
⁽¹⁾ Analysis assumes \$410mm in B&E EBITDA (excluding Cubs) and \$904mm in Publishing EBITDA (including Corporate). EBITDA multiples exclude stock-based compensation.

⁽²⁾ Value of "Off-Balance sheet assets" of \$1,893mm. B&E "off-balance sheet assets" include Cubs (\$391mm after-tax) and Comcast SportsNet (\$148mm after-tax). Publishing "off-balance sheet assets" include CareerBuilder (\$659mm), TVFood (\$559mm after-tax) and Other Interactive investments (\$136mm).

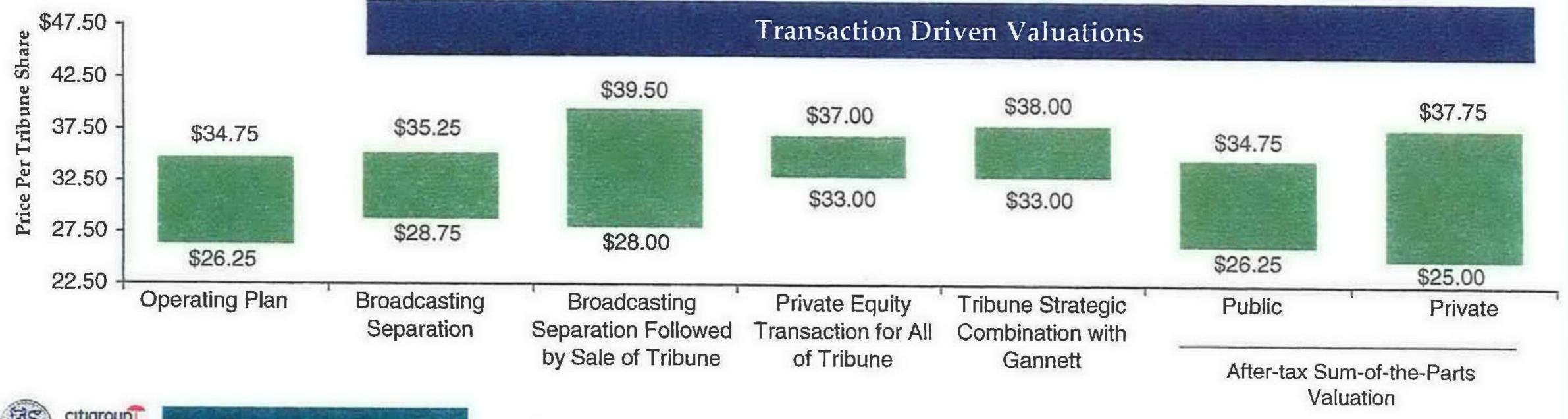
³⁾ Analysis assumes \$405mm in B&E EBITDA (excluding Cubs) and \$947mm in Publishing EBITDA (including Corporate). EBITDA multiples exclude stock-based compensation.

Previous Valuation Analyses

Previous Board Meetings

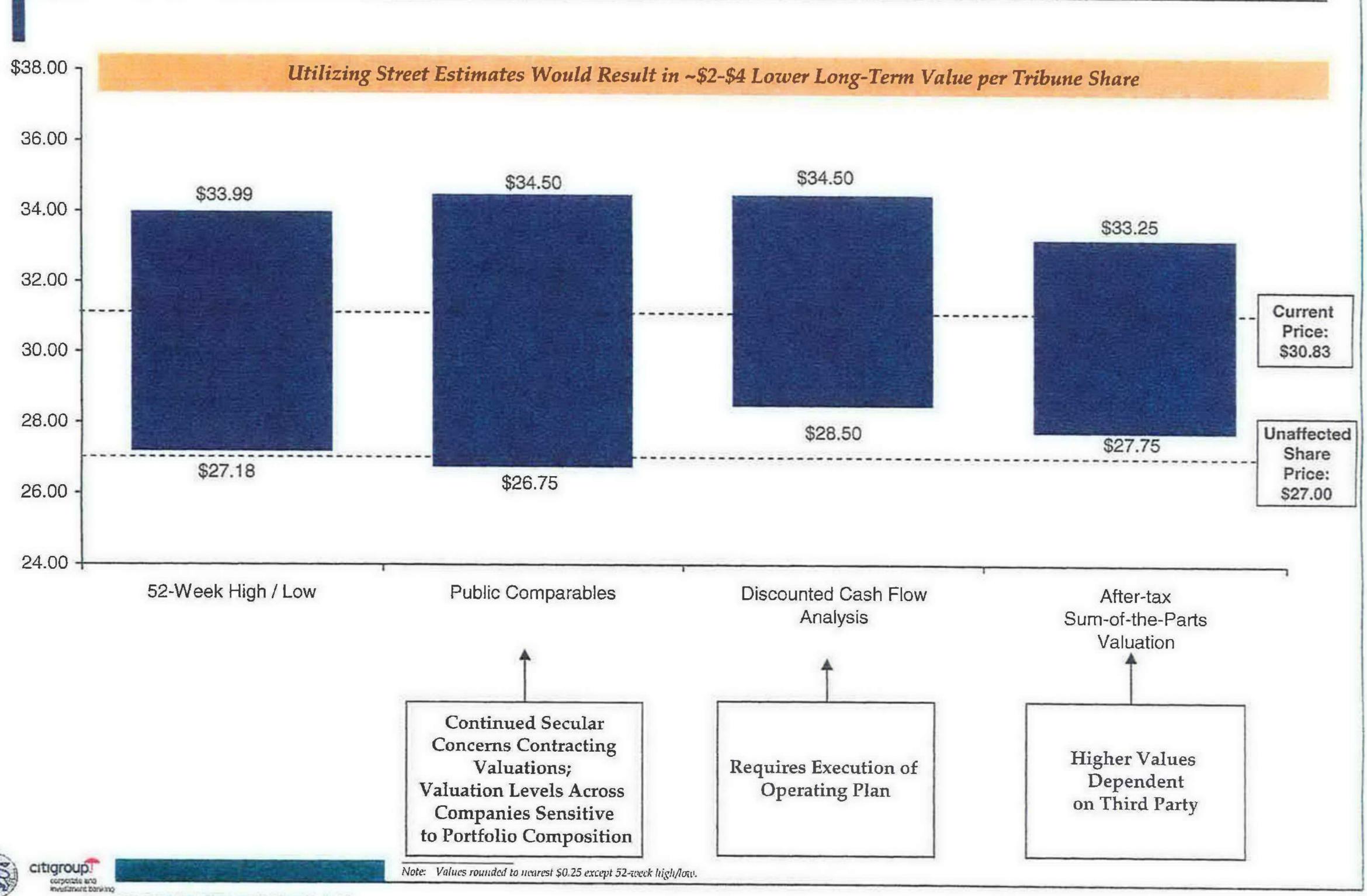


September 21, 2006 Board Meeting





Valuation Summary



Private Equity Summary Returns for Whole Company

Management Case (3% Publishing EBITDA CAGR)

- Investors in highly leveraged investments likely to target returns in 20% range
- Operating shortfalls at Publishing reduce price private equity investor can afford to pay

1		Year 5 A	Adjusted Exit	Multiple
. u		8.0x	8.5x	9.0x
Offer Price per Share	\$28.00	29.2%	31.7%	34.1%
Pric	\$30.00	26.3%	28.9%	31.3%
ffer	\$32.00	23.2%	26.0%	28.5%
0	\$34.00	20.0%	23.0%	25.6%

Per Share

\$30.00 - \$34.00

Flat Publishing EBITDA

	per		
	Price	2000	D D
I)ffer	U	2

	Year 5 Adjusted Exit Multiple				
	8.0x	8.5x	9.0x		
\$28.00	23.1%	25.8%	28.3%		
\$30.00	19.8%	22.6%	25.3%		
\$32.00	16.2%	19.3%	22.1%		
\$34.00	12.5%	15.8%	18.9%		

\$28.00 - \$32.00

Per Share

2% Publishing EBITDA Decline / Similar to Wall Street Expectations

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1/2	Year 5 Adjusted Exit Multiple					
_	8.0x	8.5x	9.0x			
\$28.00	19.1%	22.0%	24.6%			
\$30.00	15.5%	18.6%	21.4%			
\$32.00	11.5%	14.9%	18.0%			
\$34.00	7.2%	11.0%	14.3%			



Per Share

\$27.00 - \$30.00



Note: Analysis assumes 17.5% minimum equity requirement. Returns analysis assumes 10% annual appreciation in value of off-balance sheet assets. Grey shading represents returns in excess of 20%. All scenarios utilize Management estimates for B&E EBITDA.

Sale in Multiple Steps





Sale of Tribune in Multiple Steps

Absent tax leakage, sale of Tribune in multiple steps is equivalent to whole company transaction

Tribune Today

Tribune Shareholders Tribune

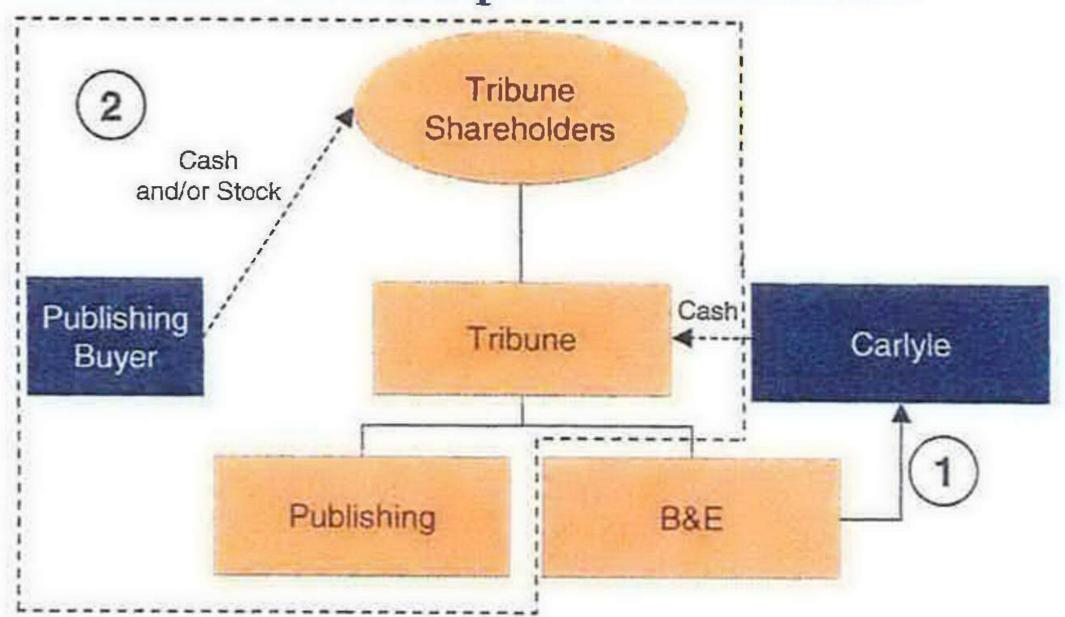
Publishing

- Newspapers
- CareerBuilder
- TVFood
- Other Interactive assets
- Cash/Debt

B&E

- TV Stations
- Superstation
- Cubs
- Comcast SportsNet
- Chicago: Radio

Illustrative Two-Step Sale Transaction



	Low		High	
	\$	Per Share	\$	Per Share
Carlyle Acquires B&E (9.0x-10.5x)	\$4,512	\$18.49	\$5,127	\$20.92
Less: Taxes (Incl. Cubs)	(574)	(2.35)	(758)	(3.09)
Net Proceeds to Tribune	\$3,938	\$16.13	\$4,369	\$17.83
Publishing Buyer Acquires Publishing (7.5x-8.5x)	\$3,221	\$13.20	\$4,125	\$16.83
Total After-tax Value	\$7,159	\$29.33	\$8,494	\$34.66

Illustrative Potential Buyers

Publishing

B&E





Chandler Trusts

McCormick / Cantigny Foundation



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Note: B&E "off-balance sheet assets" include Cubs (\$600mm) and Conicast SportsNet (\$225mm). Publishing "off-balance sheet assets" include CareerBuilder (\$659mm), TVFood (\$850mm) and Other Interactive investments (\$136mm).



Tax-Efficient Restructuring





Analysis of McCormick Foundation / Chandler Trusts Proposals

Example: Chandler Trusts Structure

Spin-Off of Tribune B&E

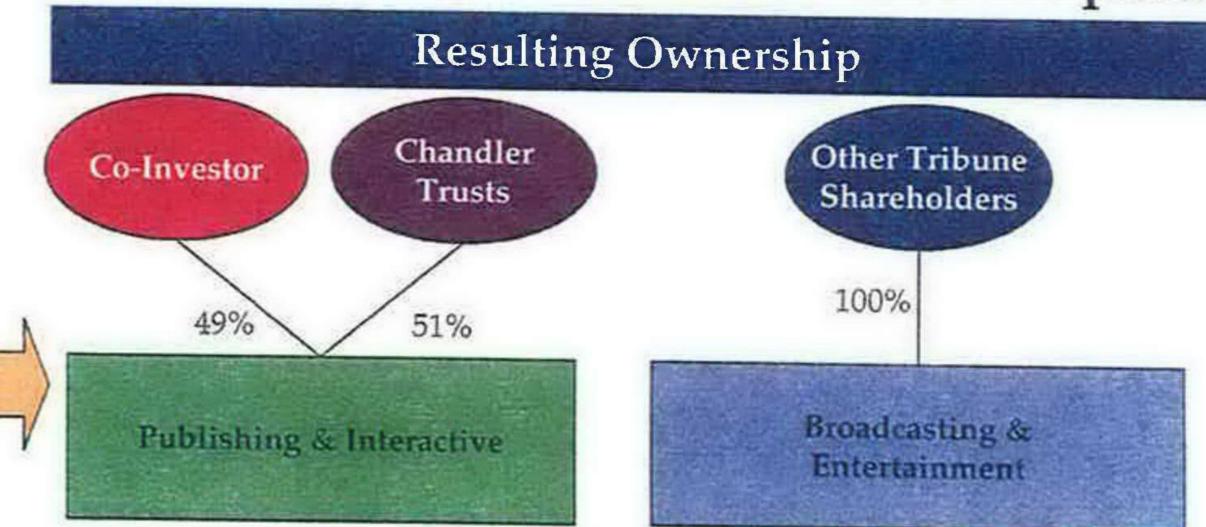
Chandler Trusts do not participate in spin off of B&E

Asset / Debt	EBITDA (1)	Multiple	Value
B&E	\$390	9.25x ⁽²⁾	\$3,605
Cubs/TVFood/Comcast SportsNet			1,098
Incremental Net Debt (3)		6.5x	(3,034)
Equity Value		一种	\$1,669

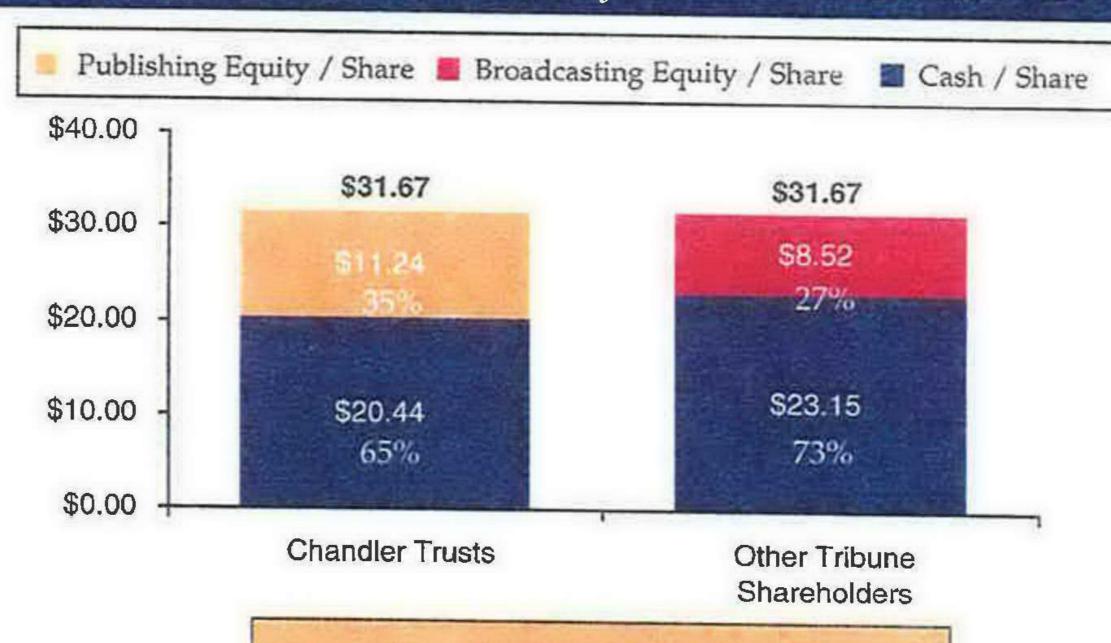
- Tribune B&E is a publicly traded company, 100% owned by non-Chandler Trusts Tribune Shareholders
- Acquisition of Remaining Tribune by Trusts and a Sponsor
 - Assumes Chandler Trusts stake worth approximately \$1.5B

Asset / Debt	EBITDA (4)	Multiple	Value
Publishing	\$904	8.25x	\$7,458
Equity Investments			795
Existing & Incremental Net Debt (3)	122	8.0x	(7,180)
Equity Value			\$1,073

- Chandler Trusts exchange ~\$550mm of their Tribune stake for 51% of Publishing
- Chandler Trusts bring in co-investor(s) who contribute(s)
 ~\$525mm in cash for 49% stake



Consideration Received by Tribune Shareholders



For each 0.5x Publishing multiple, ~\$1.75 more in cash / value to TRB shareholders

Note: For illustrative purposes, analysis depicted represents Chandler Trust proposal.

- Excludes stock-based compensation and includes \$20πm of PublicCo expenses.
- Midpoint of Chandler Trusts B&E valuation.
- (3) Assumes leverage as per Chandler Trust proposal.
- 4) Excludes stock-based compensation.





Illustrative Recapitalization / Asset Disposition Alternatives

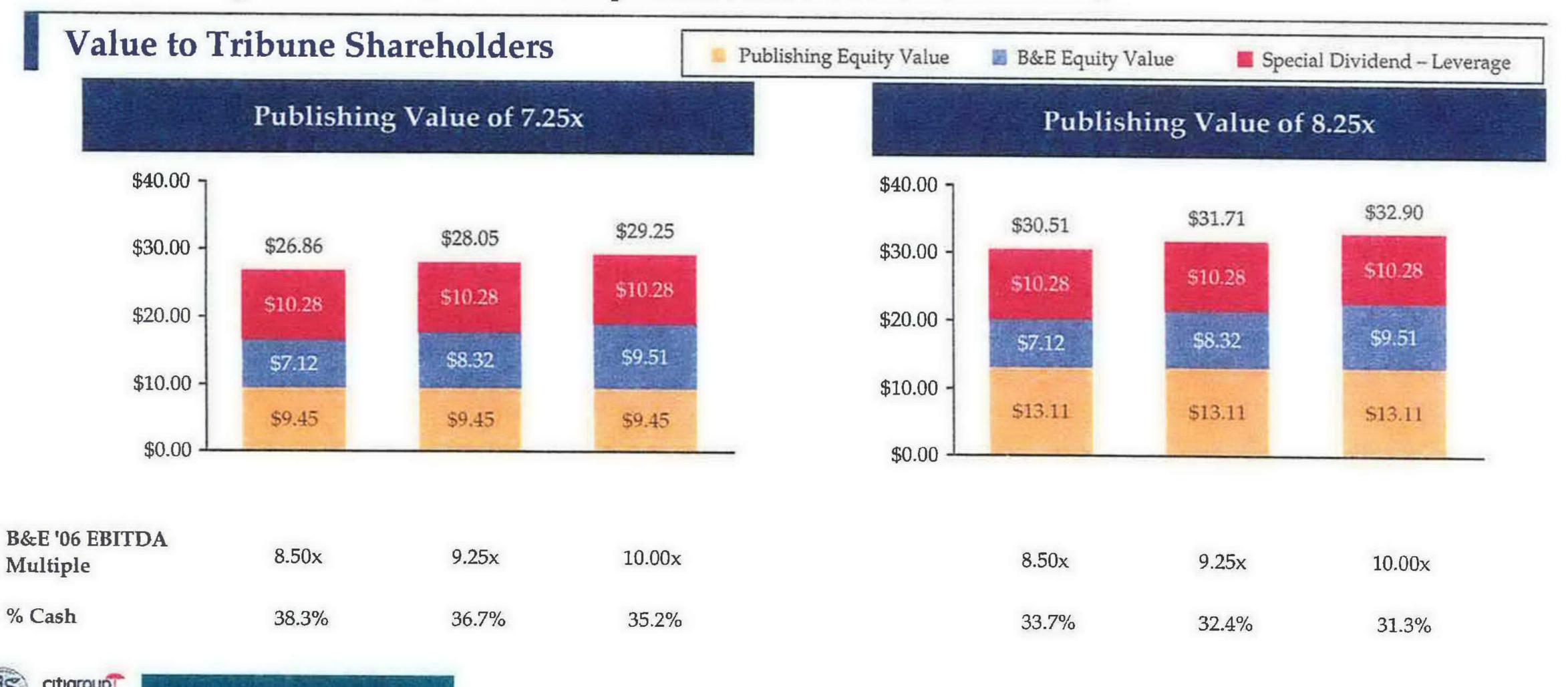




Leveraged B&E Spin-off / Publishing Recapitalization Alternative

Transaction Scenario

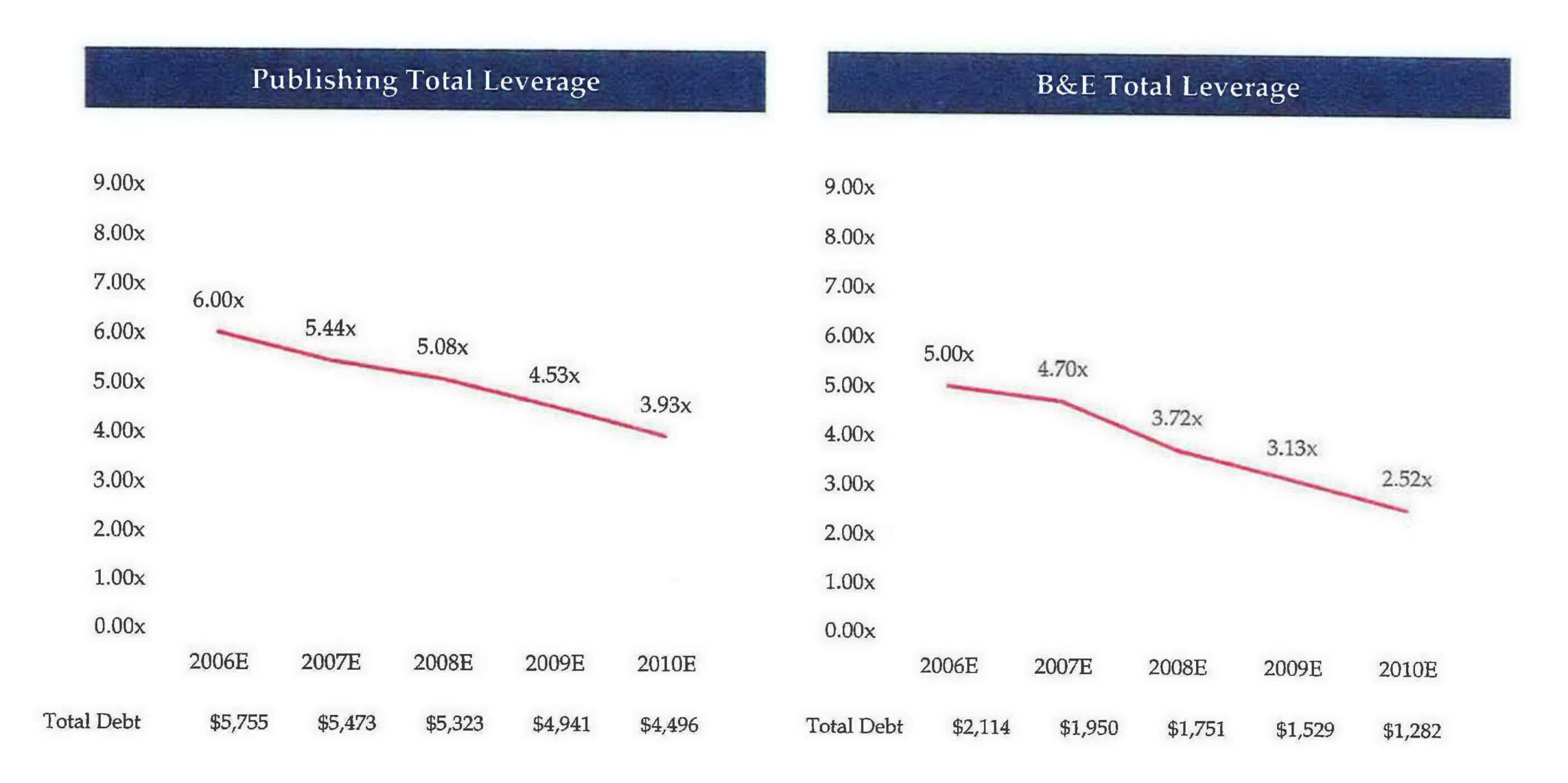
- Tribune B&E
 - Leveraged to 5.0x Debt / EBITDA with proceeds returned to Tribune shareholders
 - Tribune B&E subsequently spun-off to Tribune shareholders
 - Assumed public market valuation of 8.50x to 10.00x
- Remaining Tribune (Publishing + Investments)
 - Assumed public market valuation of 7.25x to 8.25x
 - Leveraged to 6.0x Debt / EBITDA with proceeds returned to Tribune shareholders





Leveraged B&E Spin-off / Publishing Recapitalization Alternative

Leverage Profile Over Time

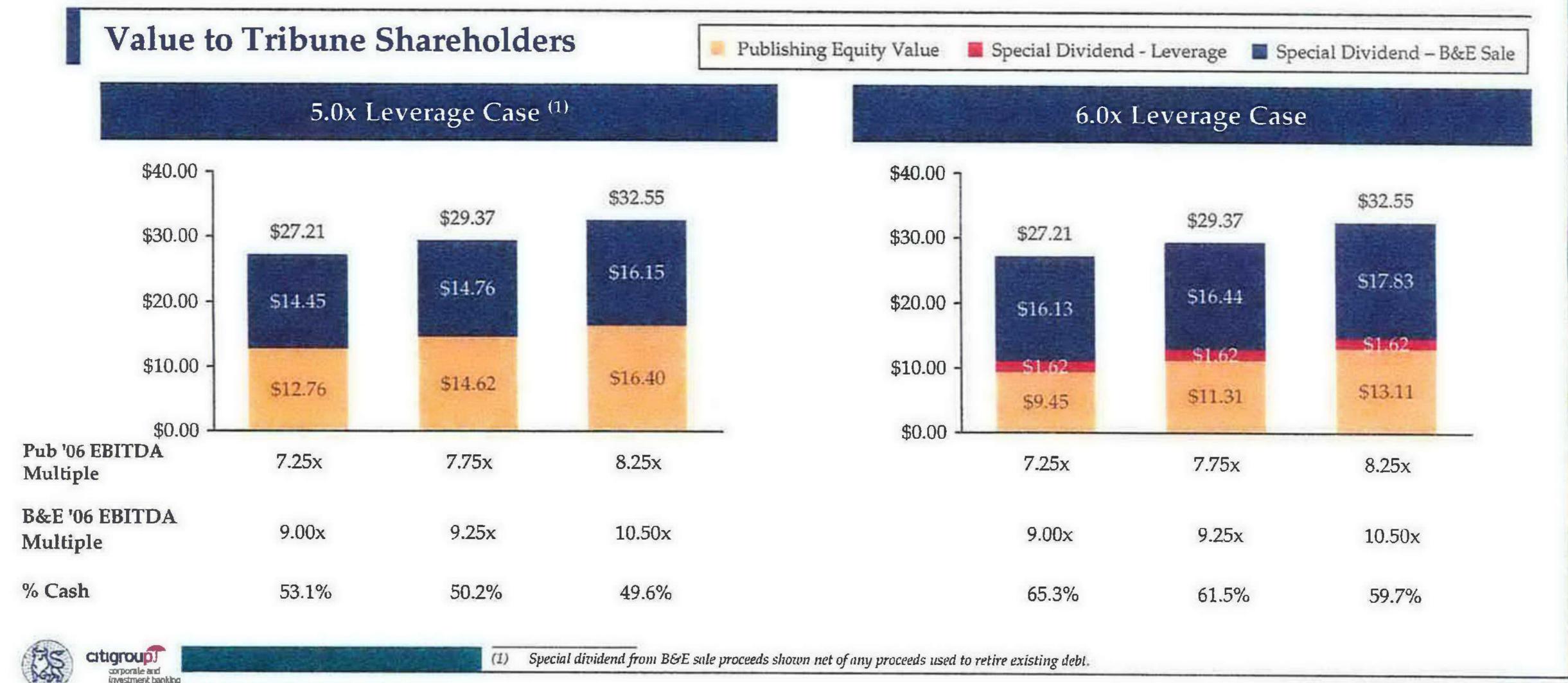




Taxable Sale of B&E / Publishing Recapitalization Alternative

Transaction Scenario

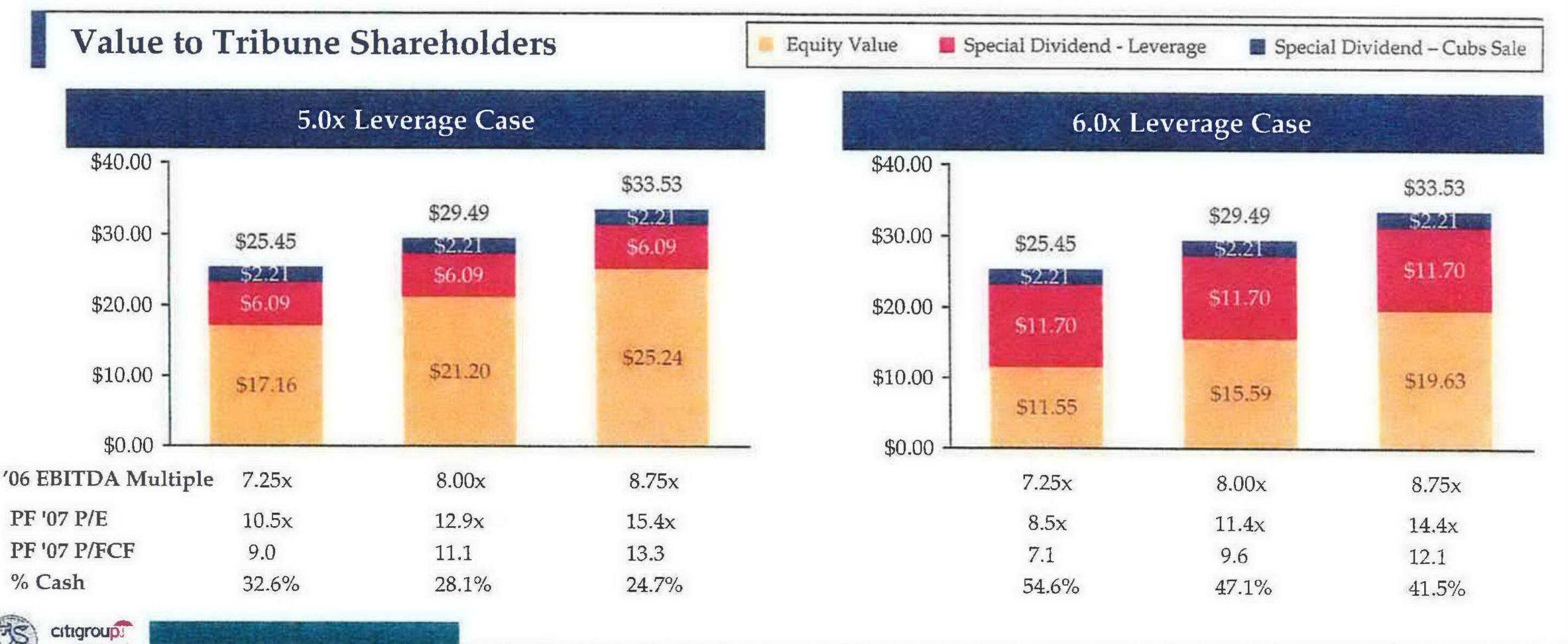
- Net proceeds of asset sales and additional leverage used to distribute cash to shareholders through a special dividend
- A buyer purchases all of B&E (excl. Cubs / Comcast SportsNet) in a taxable transaction for cash
 - Assuming 9.0x-10.5x EBITDA transaction multiple plus 50% of the value of the step-up
- A buyer separately purchases Cubs / Comcast SportsNet in a taxable transaction for cash
 - \$600mm Cubs / \$225mm Comcast SportsNet gross values results in \$539mm of after-tax proceeds
- Remaining Tribune (Publishing + Investments) leverages to 5.0x-6.0x Adj. '06 EBITDA



Whole Company Recapitalization / Select Asset Sale Alternative

Transaction Scenario

- Transaction scenario assumes \$539mm of after-tax proceeds from Cubs / Comcast SportsNet sale
- Incremental net proceeds from leverage of Publishing and B&E (5.0x and 6.0x Adj. '06 EBITDA shown below) and from Cubs / Comcast SportsNet sale used to pay special dividend to shareholders
- Recap assumes higher leverage will require refinancing of the May '06 re-cap debt (8% interest cost)



Taxable Sale of B&E / Publishing Recapitalization & Whole Company Recapitalization / Select Asset Sale

Leverage Profile Over Time





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